

November 18, 2024

Dear 374Water Shareholders,

We would like to thank our shareholders for their continued support and share our excitement about the future of 374Water. Our mission is to be the leader in the organic non-hazardous and hazardous waste destruction market, estimated to exceed \$250 billion globally, and become the waste destruction solution of choice for all municipal, federal, and industrial market segments (verticals) globally.

We recently completed an Equity fundraising which secured gross proceeds of approximately \$12.2M. We believe this financing will provide us resources to accelerate our AirSCWO commercialization efforts, execute on upcoming contracted commitments, begin offering AirSCWO Destruction-as-a-Service (DaaS), as well as hire additional engineering, field, and manufacturing personnel to execute our strategy.

Our AirSCWO system is fully operational at the Orlando Iron Bridge Water Reclamation Facility where we are processing biosolids/sludge, as well as completing multiple tests on non-hazardous waste streams at commercial scale. Early next year, we plan to deploy our AirSCWO system to Orange County Sanitation where we will also be processing biosolids/sludge at commercial scale.

Based on our operational successes, we are moving forward, with alacrity, to offer non-hazardous and hazardous DaaS services to generate near-term recurring revenue. We are in negotiations to establish our first DaaS site, which will provide 374Water with a central location to accept and process non-hazardous PFAS laden liquid/slurry wastes such as aqueous film forming foam (AFFF), spent granular activated carbon (GAC) and ion exchange resin (IX), leachate, foam fractionate, as well as various other difficult to treat wastes such as pharmaceuticals, fats, oils and greases (FOG), etc. We are also engaged in discussions with multiple Treatment, Storage, and Disposal Facility (TSDF) operators to establish onsite DaaS partnerships to destroy hazardous and non-hazardous waste streams. We routinely receive inquiries to destroy organic waste streams at DaaS facilities.

We recently released a White Paper describing AirSCWO's success processing AFFF firefighting foam, a highly toxic material, with destruction of PFAS exceeding 99.999%. These results, achieved at commercial scale, position 374Water to take advantage of the

U.S. AFFF destruction market opportunity, as states pursue buy-back programs and local, state, and federal regulations regarding disposal of this material continue to tighten. We are pursuing multiple AFFF DaaS opportunities.

We are also expanding our solid waste destruction capabilities with advancements surrounding spent (used up) GAC and IX. These materials are widely utilized across the water and wastewater industries as contamination capture/filtration treatment solutions for PFAS and other waste streams. We see significant revenue opportunities for the large-scale destruction of GAC and IX and intend to pursue these market opportunities over the near term.

Many organizations are actively seeking waste management solutions that provide full waste destruction. We believe we are well positioned to take advantage of these market opportunities and will offer capital purchase, lease and DaaS offerings to the municipal, federal, industrial and TSDf markets.

We are also actively recruiting engineering, field, and manufacturing personnel to expand our team. These new team members will help us to more rapidly commercialize our AirSCWO system, build additional AirSCWO units, as well as begin to execute on DaaS and other opportunities.

The fundamentals of our business are strong. Our AirSCWO technology is performing well across biosolid/sludge and liquid waste streams. Our DaaS business is taking shape representing near-term recurring revenue, with our first operating site being actively negotiated to destroy non-hazardous waste, and our conversations are advancing with TSDf operators for onsite non-hazardous and hazardous waste destruction. Our approach to opening markets is bearing fruit with opportunities across AFFF, GAC, IX, and other organic waste streams. Our current backlog/pipeline exceeds \$1.8B and we believe this will grow further.

Thank you again for being a 374Water shareholder and part of our journey to transform the waste management and disposal industry. The future is bright for the company, and we look forward to sharing additional updates and accomplishments over the coming months.

Should you have any questions, please don't hesitate to contact us directly.

Best,

Chris Gannon
Chief Executive Officer

Brad Meyers
Chief Operating Offering

Deborah Cooper
Chief Administrative Officer
& Chief of Staff

Pete Mandel
General Counsel &
Chief Legal Officer

Adrienne Anderson
Chief Financial Officer